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# Overview of Maryland's Regional Higher Education Centers

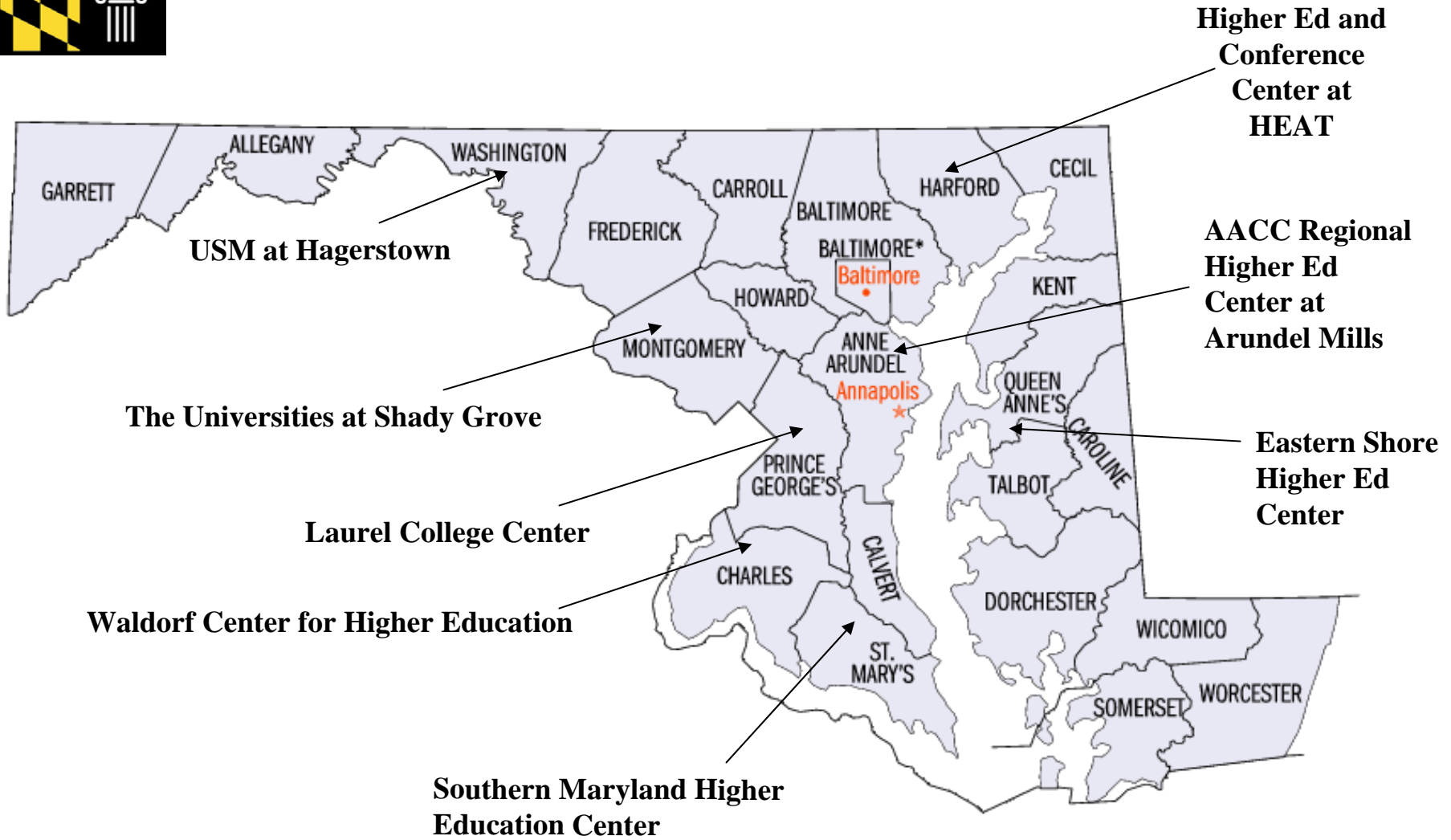
Commission to Develop the Maryland Model for  
Funding Higher Education

June 10, 2008



# Regional higher education center locations by county

*Serving underserved areas of the State*





# Differing RHEC governance and organizational structures

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## **Two centers governed by the University System of Maryland (USM) Board of Regents and operated by USM**

- The Universities at Shady Grove
- USM at Hagerstown

## **Six centers with differing governing and organizational structures**

- Anne Arundel Community College (AACC) Regional Higher Education Center at Arundel Mills
- Eastern Shore Higher Education Center
- Higher Education and Conference Center at the Higher Education and Applied Technology Center (HEAT)
- Laurel College Center
- Southern Maryland Higher Education Center
- Waldorf Center for Higher Education



# Each non USM Center has a unique governing and organizational structure

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## **Anne Arundel Community College Regional Higher Education Center at Arundel Mills**

- Formed at the request of county executives in conjunction with AACC
- MOU establishes decision-making and fiscal authority between AACC and academic institutions offering programs at the center
- AACC handles fiscal matters and operates the center

## **Eastern Shore Higher Education Center**

- Formed by UMES, Salisbury, Washington College & Chesapeake College. Washington College withdrew; an MOU now establishes decision-making and fiscal authority between remaining partners
- Governed by the Chesapeake College Board of Trustees
- Advised by a steering committee comprised of academic officers from each participating institution

## **Higher Education and Conference Center at HEAT**

- Formed by Harford Community College, Harford County Government and the Maryland Transportation Authority (MTA) and bound by an MOU
- Harford Community College manages operations; Harford County owns the facility (in part established by State capital funding); The MTA owns the land
- Advised by a Board comprised of federal & county government representatives, local business leaders and the local higher education community

# Each non USM Center has a unique governing and organizational structure (cont.)

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## **Laurel College Center**

- Formed/operated by Prince George's and Howard Community Colleges; equal authority and fiscal support
- No formal governing or advisory board specific to the center
- Vice Presidents and senior staff of PGCC and HCC make up the LCC Policy and Coordinating Council and determine policies for center

## **Southern Maryland Higher Education Center**

- Established by State statute in 1994 as a higher education entity
- Governed by a Board appointed by the Governor
- Executive Director acts as Chief Operating and Fiscal Officer

## **Waldorf Center for Higher Education**

- Formed/operated by the College of Southern Maryland (CSM) and the University of Maryland University College (UMUC) in accordance with an MOU
- MOU establishes decision making and fiscal authority and outlines class offerings
- No formal governing or advisory board specific to the center



# RHEC operating and capital funding

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## Operating Budget

- The two USM centers are funded as two line items in the USM Office operating budget.
- The six other centers are funded by a grant through the MHEC operating budget. MHEC manages the budget process for these centers.

## Capital Budget

- USM centers submit capital requests as part of USM's capital process.
- The six other centers' capital requests are handled on a case by case basis.



# Timeline of legislative actions related to regional higher education funding policy

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Year	Action
2000	The General Assembly enacted law revising the Maryland Charter for Higher Education to include regional higher education centers and charged MHEC with statewide coordinating responsibility
2001	MHEC in consultation with the higher education community developed Regional Higher Education Center Guidelines to guide policy, mission, strategic planning and operating and capital budgets for the centers
2004	The Joint Chairmen's Committee Report required MHEC in consultation with the higher education community to study and make recommendations regarding roles, access in underserved areas, barriers to program delivery and an equitable funding for the centers
2005	The General Assembly charged MHEC with developing an equitable, consistent, and ongoing funding strategy for regional higher education centers in consultation with the higher education community.
2007	MHEC approved revised guidelines that included a funding strategy for those centers that were not part of USM. The funding strategy was implemented for FY 2008 budget requests.



## Funding strategy for non USM regional higher education centers

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The funding strategy includes:

- *Base allocation* for each center (\$200,000)
- *Incentive funding* for Target FTES (2+2 lower division, upper division and graduate) tied to the inflation adjusted FY 2005 GF appropriations per FTES at the Universities at Shady Grove
- *Lease funding* for centers with leased space that have not received State capital funding support
- *Special funding* for one-time projects or start-up costs

The funding strategy was implemented for FY 2008 budget requests but has not been fully funded to date.



# Operating budget General Funds for USM regional higher education centers - fiscal years 2000 – 2008

	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008 (Est. FTES)	Total
<b>Universities at Shady Grove</b>										
Operating: General Funds	\$1,227,000	\$2,327,000	\$2,327,000	\$2,331,000	\$2,331,000	\$2,331,000	\$2,843,380	\$2,991,958	\$7,307,834	\$26,017,172
Total FTES	997	936	1,085	1,231	1,126	1,191	1,192	1,227	1,640	10,624
General Fund Per FTES	\$1,231	\$2,486	\$2,145	\$1,894	\$2,070	\$1,957	\$2,386	\$2,439	\$4,456	\$2,449
<b>USM at Hagerstown</b>										
Operating: General Funds						\$1,000,000	\$2,000,000	\$2,000,000	\$2,040,497	\$7,040,497
Total FTES						78	184	190	232	685
General Fund Per FTES						\$12,821	\$10,870	\$10,510	\$8,788	\$10,286

Shaded areas indicate RHEC was not yet established.

Source: University System of Maryland Office



# Operating budget General Funds for non USM regional higher education centers – fiscal years 2000–2008

	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008 (Est. FTES)	Total 2000 -08	
<b>AACC RHEC at Arundel Mills</b>											
Operating: General Funds						\$0	\$0	\$0	\$100,000	\$100,000	\$200,000
FTES						176	87	80	63	82	488
General Fund per FTES						\$0	\$0	\$0	\$1,589	\$1,220	\$410
<b>Eastern Shore</b>											
Operating: General Funds				\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$300,000	
FTES				4	22	35	15	19	48	142	
General Fund per FTES				\$0	\$0	\$0	\$6,780	\$5,188	\$2,090	\$2,109	
<b>Higher Ed Ctr at HEAT</b>											
Operating: General Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$300,000	
FTES	111	80	84	114	93	86	105	138	218	1028	
General Fund per FTES	\$0	\$0	\$0	\$0	\$0	\$0	\$952	\$727	\$458	\$292	
<b>Laurel College Center (Classified as an RHEC in 2005)</b>											
Operating: General Funds						\$0	\$100,000	\$100,000	\$100,000	\$300,000	
FTES						25	20	32	110	187	
General Fund per FTES						\$0	\$5,000	\$3,125	\$909	\$1,604	
<b>Southern Maryland</b>											
Operating: General Funds	\$0	\$85,000	\$368,000	\$100,000	\$92,000	\$92,000	\$350,000	\$350,000	\$350,000	\$1,787,000	
FTES	392	500	606	337	304	293	346	348	473	3599	
General Fund per FTES	\$0	\$170	\$607	\$297	\$302	\$314	\$1,012	\$1,006	\$740	\$496	
<b>Waldorf Center</b>											
Operating: General Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$300,000	
FTES	125	111	88	77	187	165	117	152	161	1182	
General Fund per FTES	\$0	\$0	\$0	\$0	\$0	\$0	\$854	\$660	\$622	\$254	

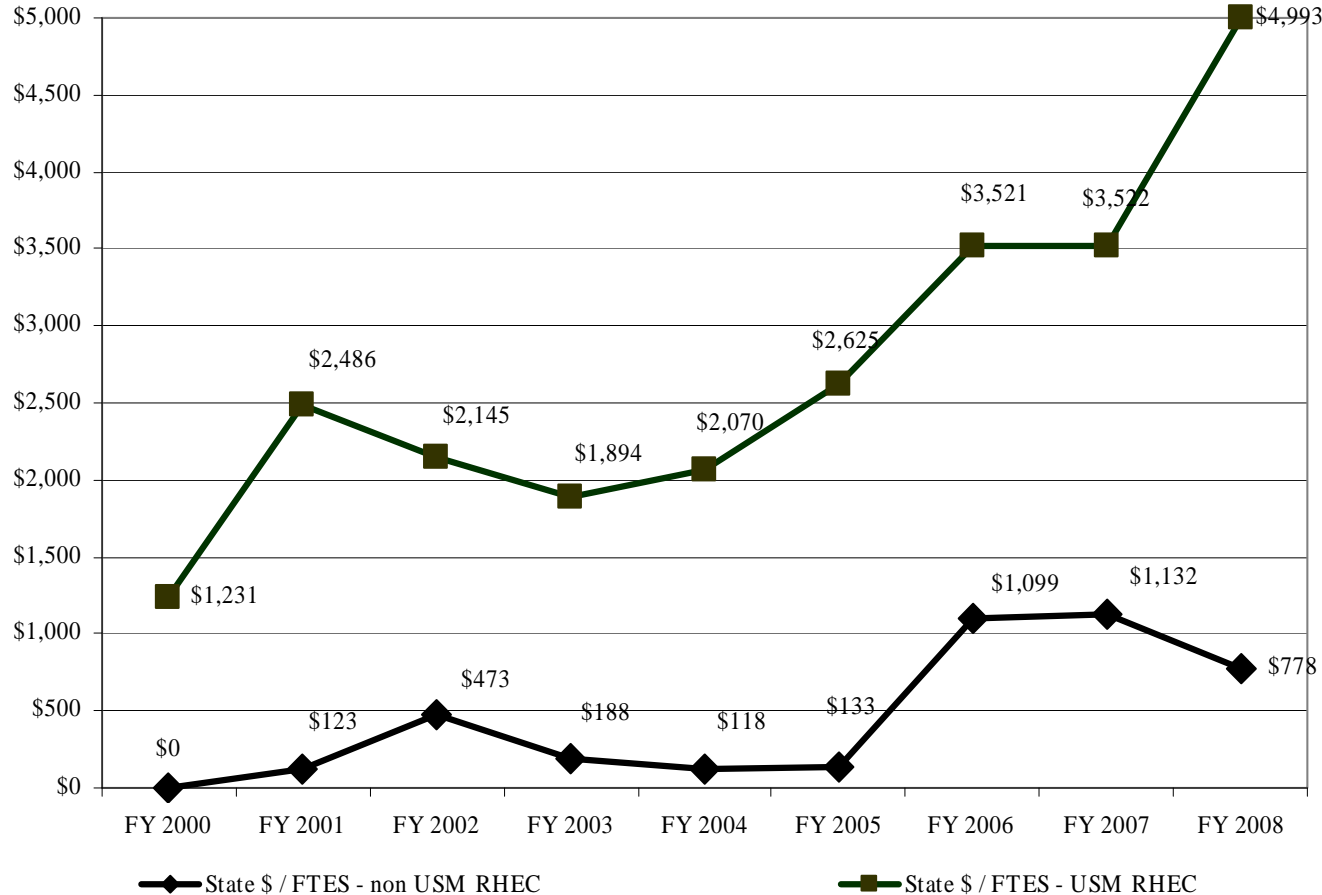
Shaded areas indicate RHEC was not yet established.

Source: RHEC budget requests, MHEC budget

# Comparison between State operating funding per RHEC FTES: USM and non USM centers



Average State Appropriations per Bachelor and Graduate Degree Seeking FTES at Maryland Regional Higher Education Centers (RHEC) USM and non USM Centers FY 2000 - 2008





# Capital Authorizations by the General Assembly: USM Regional Higher Education Centers

		Amount		Source
<b>The Universities at Shady Grove</b>				
Bldg 1	1989	\$	3,500,000	General Funds
	subtotal	\$	3,500,000	
Bldg 2	1992	\$	240,000	Md Consolidated Capital Bond
	1993		409,000	Md Consolidated Capital Bond
	1994		10,926,604	Md Consolidated Capital Bond
	subtotal	\$	11,575,604	
Bldg 3	2000	\$	800,000	Md Consolidated Capital Bond
	2001		1,425,000	General Funds
	2002		1,000,000	Md Consolidated Capital Bond
	2005		50,065,000	USM Rev & Md Consolidated Cap Bonds
	2006		1,000,000	Md Consolidated Capital Bond
	2007		1,200,000	Md Consolidated Capital Bond
	subtotal	\$	55,490,000	
<b>USM at Hagerstown</b>				
Bldg 1	1999	\$	150,000	General Funds
	2000		697,000	General Funds
	2001		870,000	General Funds
	2002		12,394,000	Md Consolidated Capital Bond
	2003		1,250,000	Md Consolidated Capital Bond
	subtotal	\$	15,361,000	
<b>TOTAL CAPITAL AUTHORIZATIONS USM RHEC</b>			<b>\$</b>	<b>85,926,604</b>

Source: Department of Budget and Management Capital Improvements Authorized by the General Assembly 1984-1998 and 1998-2007



# Capital improvements authorized by the General Assembly: Non USM regional higher education centers

		Amount	Source
<b>Eastern Shore Higher Ed Ctr</b>			
Bldg 1	2000	\$ 525,000	Md. Consolidated Capital Bond
	2001	6,645,000	General Funds
	2002	600,000	Md. Consolidated Capital Bond
	subtotal	\$ 7,770,000	
<b>Higher Ed &amp; Conf Ctr at HEAT</b>			
Bldg 1	1990	\$ 750,000	HCFEFL (Bond Bill)
	1996	1,000,000	Md. Consolidated Capital Bond
	subtotal	\$ 1,750,000	
<b>Southern Md Higher Ed Ctr</b>			
Bldg 1	1990	\$ 400,000	Md. Consolidated Capital Bond
	1992	262,500	Md. Consolidated Capital Bond
	1993	2,350,000	Md. Consolidated Capital Bond
	subtotal	3,012,500	
Bldg 2	1998	300,000	General Funds
	2000	5,177,000	Md. Consolidated Capital Bond
	2001	1,368,000	General Funds
	subtotal	\$ 6,845,000	
			<b>\$19,377,500</b>
<b>TOTAL CAPITAL AUTHORIZATION NON USM RHECs</b>			

Note:

- 1) The Waldorf Higher Education Center leases a facility. Funds have been requested but were not authorized.
- 2) The Laurel College Center leases a facility. No funds have been requested to date.
- 3) The AACC Regional Higher Education Center at Arundel Mills leases a facility. No funds have been requested to date.



# Degree levels and sample of programs offered at the regional higher education centers

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## RHEC DEGREE LEVELS OFFERED

### **AACC Regional Higher Education Center at Arundel Mills**

*Associate's – Master's & graduate level certificates*

### **Eastern Shore Higher Education Center**

*Associate's – Doctorate*

### **Higher Education & Conference Center at HEAT**

*Bachelor's – Doctoral & graduate level certificates*

### **Laurel College Center**

*Associate's – Master's*

### **Southern Maryland Higher Education Center**

*Bachelor's – Doctorate & graduate level certificates*

### **The Universities at Shady Grove**

*Bachelor's – Doctorates & certificate programs*

### **USM at Hagerstown**

*Bachelor's – Master's & certificate programs*

### **Waldorf Higher Education Center**

*Associate's - Bachelor's degrees*

## PROGRAMS OF STUDY

Business Administration & Management, Information Technologies, Education, Nursing, Human Resources

Social Work, Elementary & Early Childhood Development Education, Public School Administration, Business Administration, Career and Technology Education, Criminal Justice

Business Mgmt, Education ( early childhood – higher education, including special education), Police Executive Leadership, Information Technology, Nursing, Engineering, Biotechnology, Computer Science, Environmental Science, Human Resources Education, Business Admin, Information Technology, Criminal Justice

Engineering, Technical Management, Education, Business Admin, Social Work, Nursing, Counseling, Human Resources, Systems Engineering, Info Technology, Criminal Justice, Interdisciplinary Studies, Engineering Technology

Biotechnology, Accounting, Business, Marketing, Human Resources, Communications, Computer Sci & Tech, Information Systems Mgmt, Construction Mgmt, Health Systems Mgmt, Emergency Mgmt, Homeland Security, Investigative Forensics, History, Psychology, Respiratory Therapy, Social Work, Early Childhood Education, Simulation & Digital Entertainment

Accounting, Business Administration, Information Systems, Early Childhood Education, Nursing, Criminal Justice, Investigative Forensics, Social Science, Sociology, Social Work, Liberal Studies, Engineering

Accounting, Business Admin, Mgmt., Communication, Computer Science, Information Systems, Criminal Justice, Humanities, History, Social Science, Political Science, Environmental Science & Mgmt, Fire Science, Legal Studies



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# APPENDIX

**Degree Programs and Academic  
Institutional Partners at  
Maryland's Regional Higher  
Education Centers**